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## EUROPEAN M&A FORUM 2019

SEPTEMBER 17

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+44 (0) 207 779 8577

SPONSORSHIP  
jamil.ahad@euromoneyplc.com  
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## OVERVIEW

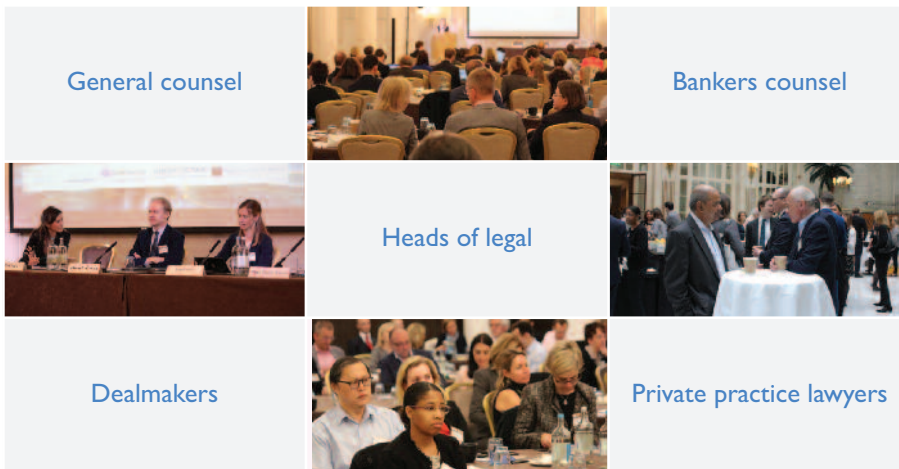
International Financial Law Review is pleased to be holding the fifth IFLR European M&A Forum in London, bringing together over 100 bankers' counsel, general counsel, deal makers and leading private practice lawyers for a day of engaging discussions and debate.

The M&A landscape remains turbulent, pervaded by geopolitical and regulatory uncertainty. Stricter national security policies, heightened scrutiny and politicisation are impacting M&A activity globally. To succeed, a firm understanding of the practical implications of these changes is crucial.

This interactive one-day forum aims to bring clarity, providing insight on best practices and tips for navigating uncertainty, spotting opportunity and maintaining adaptability in this ever-changing environment.

Reserve your place today.

## WHO YOU WILL MEET



## VENUE

Le Méridien Piccadilly  
London  
21 Piccadilly  
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London

### JOIN 100+ SENIOR M&A PROFESSIONALS TO:

- Get an update on the latest trends in M&A
- Discuss the practical implications of new FDI rules
- Assess solutions for minimising merger control risks
- Gain expert advice on data protection and cyber security issues

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## PROGRAMME

8:30 REGISTRATION

9:10 OPENING COMMENTS

Elizabeth Meager, managing editor, IFLR

### 9:15 Outlook M&A: assessing key market trends

- National security: practical implications of new FDI rules in Europe
- Navigating CFIUS
- Challenges and opportunities of increasing consolidation
- Impact of Brexit – what to expect
- Has the regulatory environment remained favourable to M&A?

#### SPEAKERS

Roger Barron, partner, Paul Hastings (*moderator*)  
Dorothea Kreymborg, associate general counsel, Citi  
Ritwik Samsi, director of mergers and acquisitions, Swiss RE  
Garrett Hayes, partner, Paul Hastings  
John McLaughlin, managing director – M&A (legal), Accenture

10:00-10:15: Post panel discussions

### 10:15 Executing an effective due diligence process: what to look for

- Common issues in the legal due diligence process
- Post-merger integration: the importance of strategic planning
- Dealing with GDPR, data protection and cybersecurity
- Running a due diligence process for deals in emerging markets

#### SPEAKERS

Simone Bernard de la Gatinais, partner, Chiomenti (*moderator*)  
Ece Gürsoy, chief legal officer, Global Ports Holding  
Cheryl Yuan, deputy general counsel M&A, Veon  
Giulio Vecchi, counsel, Chiomenti

11:00 COFFEE AND NETWORKING

### 11:30 M&A opportunities from spin-offs, split-offs and carve-outs

- Creating value through divestitures
- Which method to consider
- Common issues that arise and how to overcome these

#### SPEAKERS

David Dobbie, deputy general counsel, Veon (*moderator*)  
Yoana Yoshovska, director, Goldman Sachs  
Clare Belcher, head of legal, Travelex  
Mariel Hoch, partner, Bär & Karrer

### 12:15 Merger controls

- Procedural enforcement: current trends and key risk factors
- Dealing with antitrust concerns and increasing intervention
- Practical tips for obtaining regulatory approval
- What will the UK's antitrust regime look like post-Brexit?
- How to adapt merger control strategies accordingly

#### SPEAKERS

Matthew Readings, partner, Shearman & Sterling (*moderator*)  
Colin Raftery, director of mergers, Competition and Markets Authority  
Jonas Drachmann Gram, associate general counsel, Novo  
Olivia Hagger, competition law counsel, London Stock Exchange

13:00-13:10: Post panel discussions

13:10 LUNCH AND NETWORKING

### 14:10 Case study: what can we gain from digitalisation?

- How is digitalisation being reflected in M&A?
- How can AI improve efficiency and effectiveness?
- Finding the right technology and talent

#### SPEAKER

Jaeger Glucina, managing director, Luminance

### 14:40 Shareholder activism

- Examining the changing demographic of activists and the tools available to them
- Understanding the early warning signs
- Best practice for responding to shareholder activism

#### SPEAKERS

Cas Sydorowitz, global head of activism and M&A, Georgeson  
James Potts, head of EMEA activism defence advisory, Barclays

15:15 COFFEE AND NETWORKING

### 15:45 Presentation: W&I insurance – an update?

- What is the current state of the market?
- Impact of US buyers on European W&I policies

#### SPEAKERS

Josh Cowen, head of M&A, Aviva

### 16:05 Learning the hard way – common pitfalls to avoid

- Hear from industry experts as they share their war stories
- What are the key causes of failure, and why?
- How to avoid the same mistakes – key lessons to take away

#### SPEAKERS

David Jackson, head of group corporate, treasury and M&A legal, Barclays (*moderator*)  
Cecilia Ferreira, principal legal counsel – M&A, Anglo American  
Matt Mullan, chief counsel M&A, BAE Systems  
Anthony Kenny, associate general counsel corporate, GSK  
Hersh Shah, M&A director, Halma plc

16:50 CLOSING COMMENTS

Elizabeth Meager, managing editor, IFLR

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